# Dairy Industry: Evolution of current structure

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#### Purpose

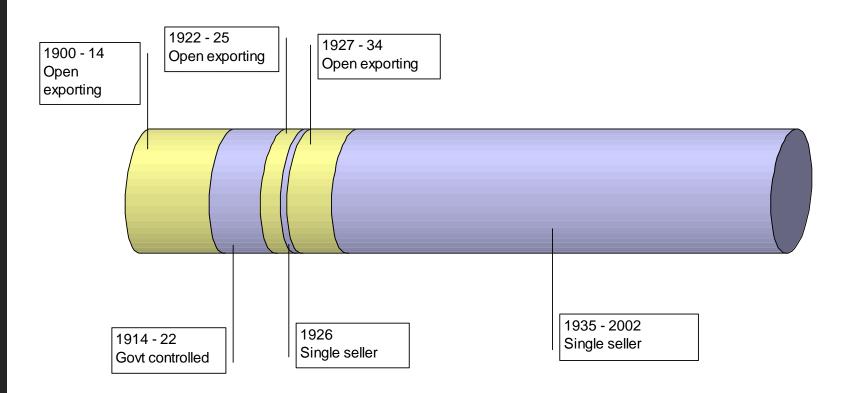
Fonterra's legislated dominance continues more than 100 years of suppressing diversity and experimentation in how to best capture value beyond the farm gate, to the significant cost of the New Zealand economy.

This set of slides shows the evolution of the dairy industry's structure in a **series of diagrams** from 1900 –

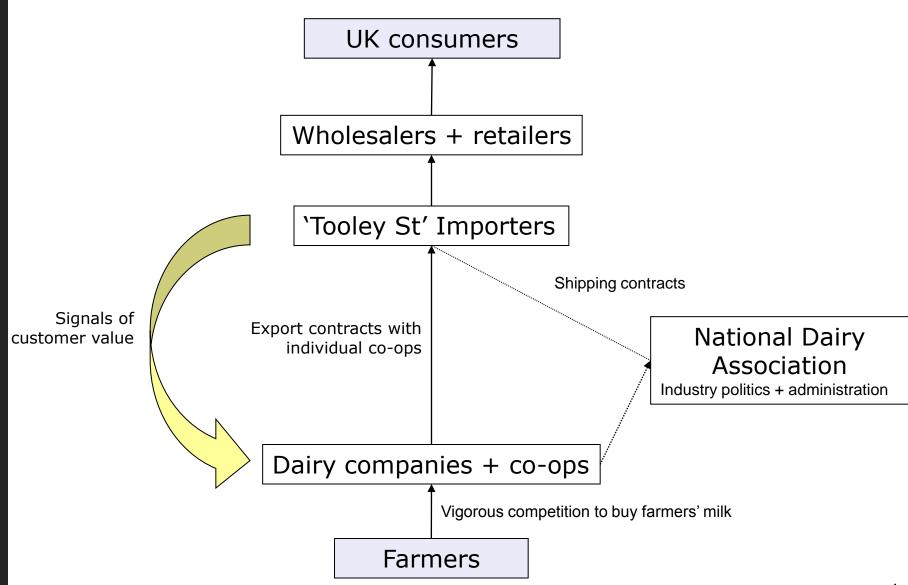
With particular focus on the government and industry bodies put in place between farmers and end customers overseas to control marketing and exporting

#### Overveiw

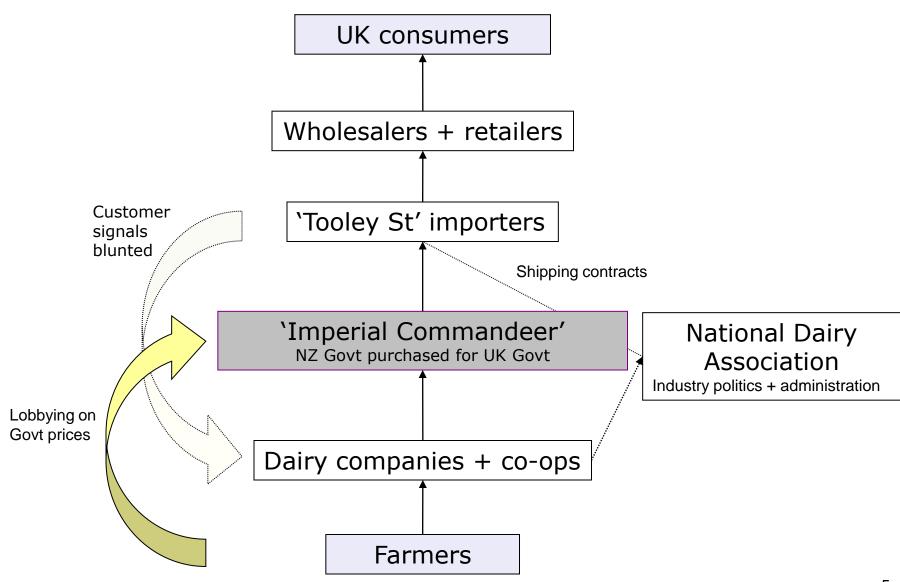
Periods of open exporting in the 20th century were limited



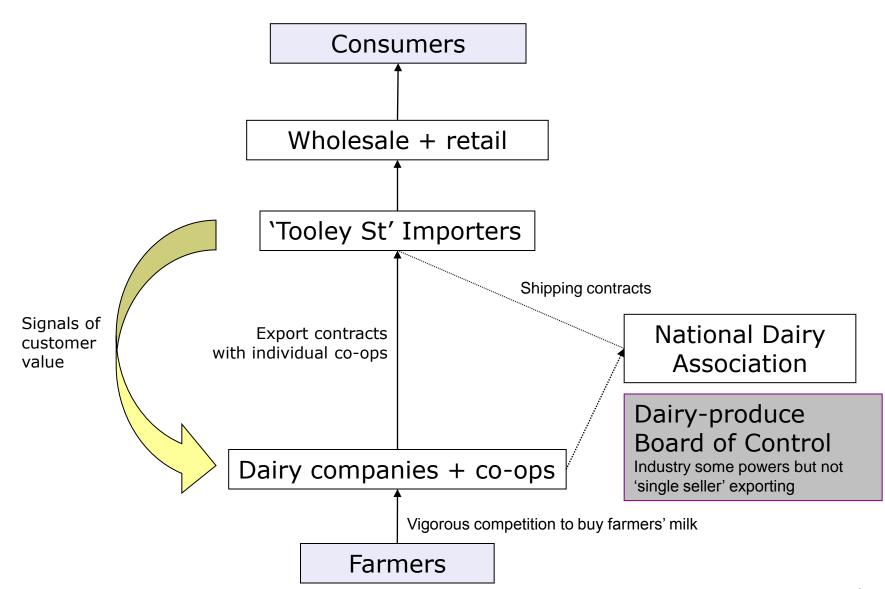
#### 1890 – 1914: Open Exports



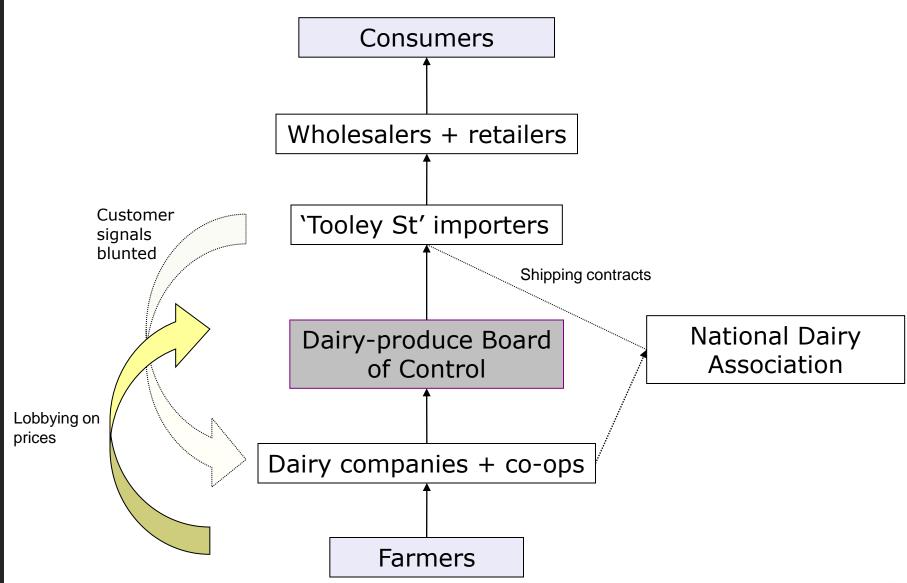
#### 1914 - 22: Single exporter



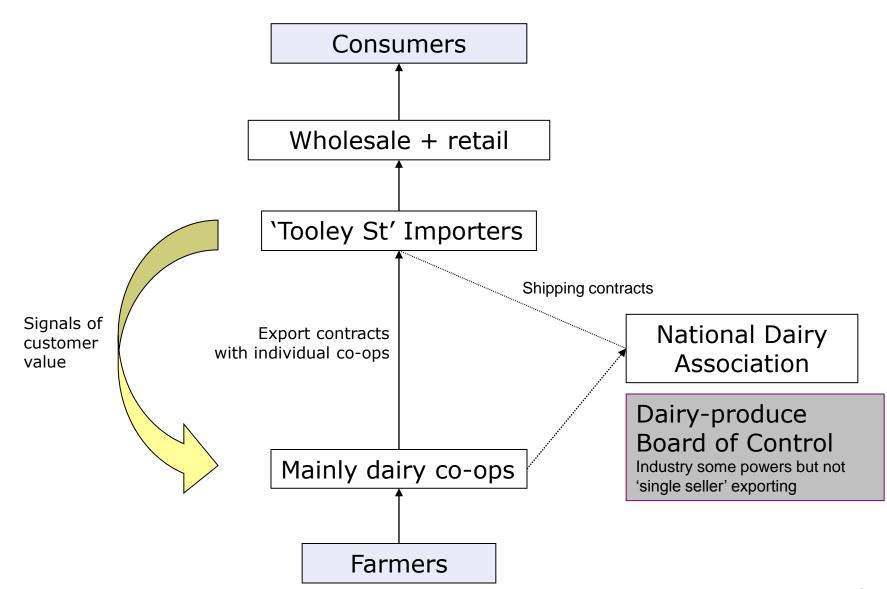
## 1922 – 25: Open exporting



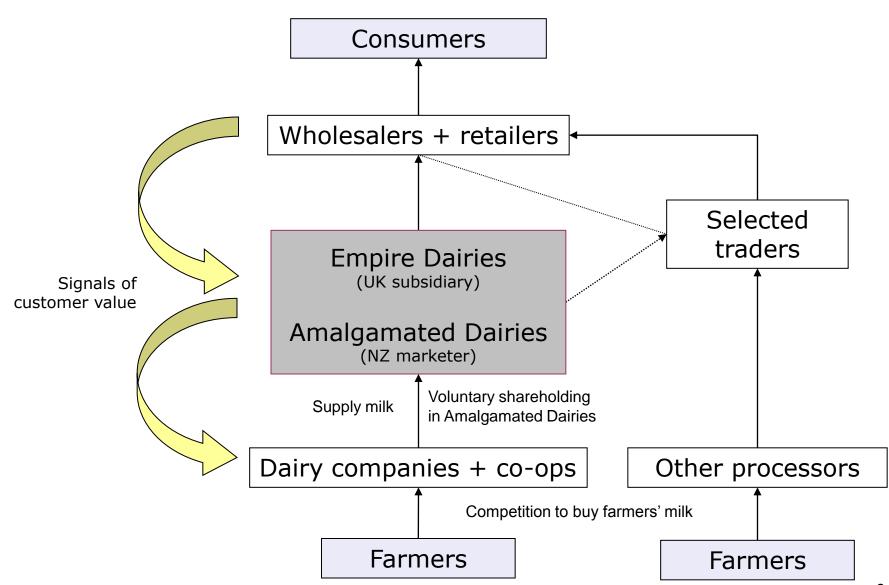
### 1926: Single exporter



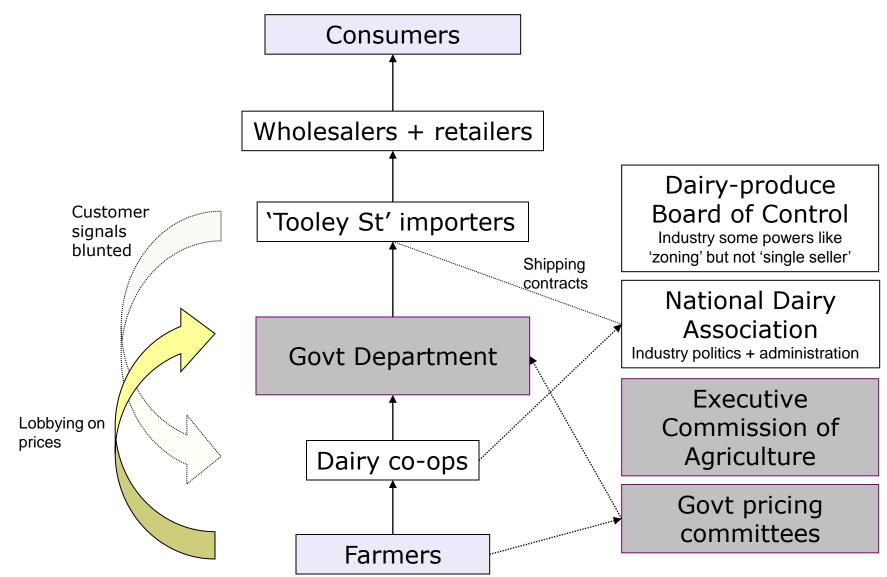
### 1927 – 34: Open exporting



#### 1927: Sir W Goodfellow's proposal



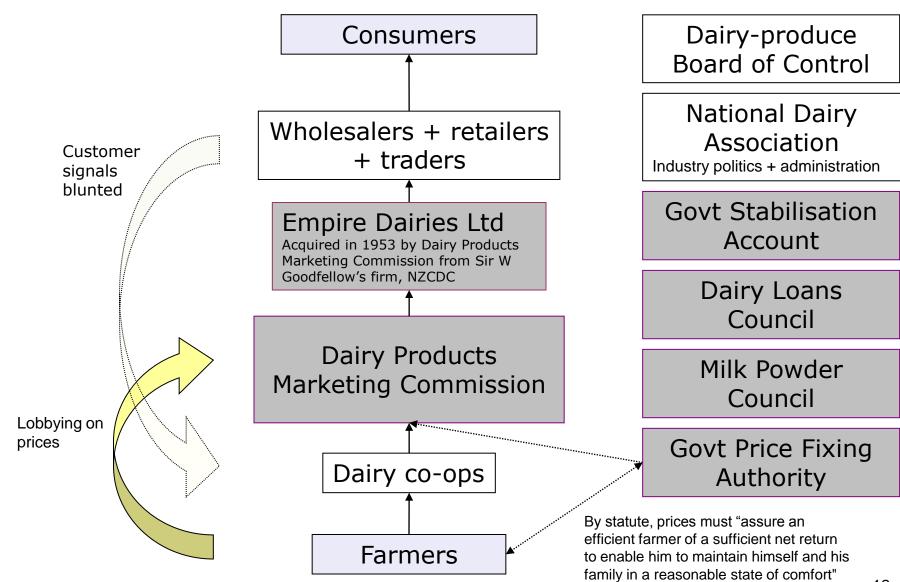
#### 1934 – 46: Single exporter



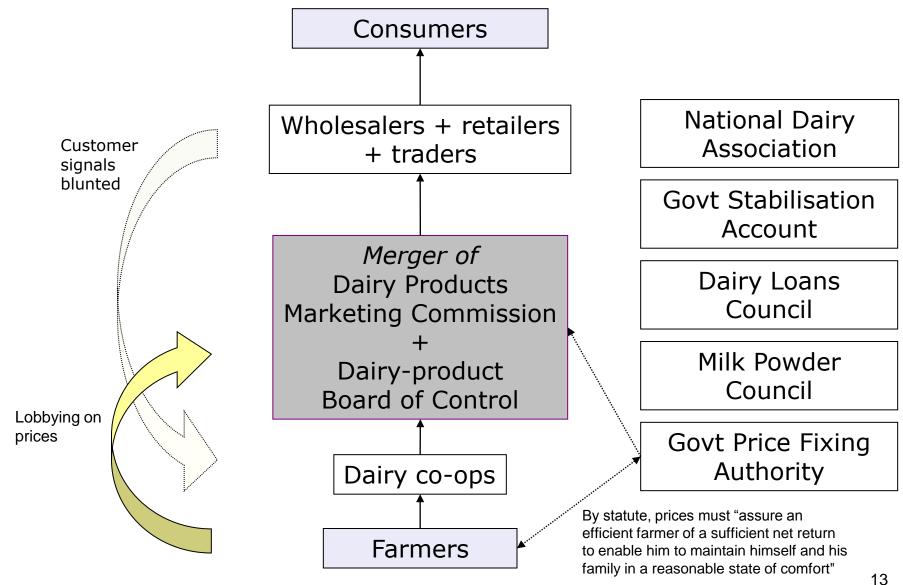
### Government guaranteed price scheme

Government had to "set prices that assure an efficient farmer of a sufficient net return to enable him to maintain himself and his family in a reasonable state of comfort." (extract from the relevant legislation)

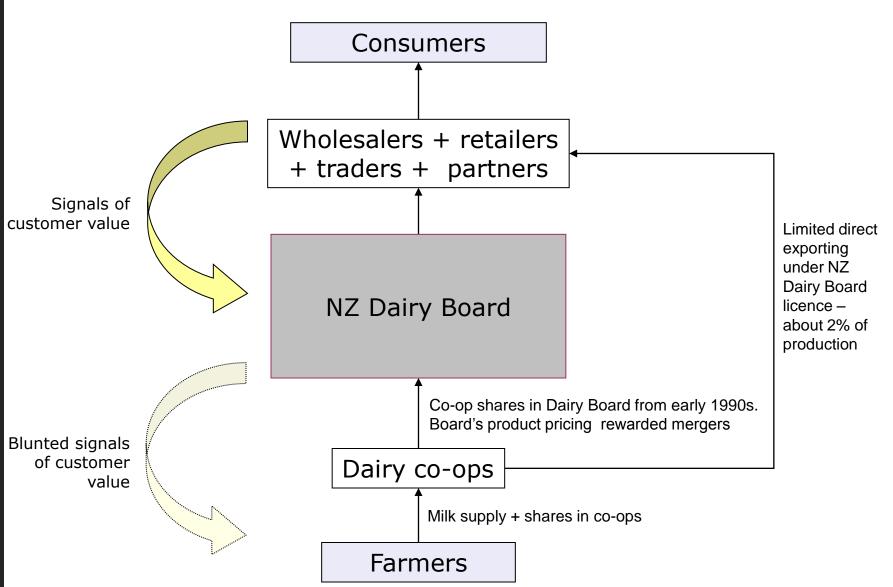
#### 1946 – 62: Single exporter



### 1962 – early 80s: Single exporter



#### Early 1980s - 2002



## 2002 – present: Open exporting

